



THE TRILATERAL COMMISSION

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- Ornella Barra**, Chief Operating Officer, Walgreens Boots Alliance, London
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- Oliver Bäte**, Chief Executive Officer, Allianz, Munich
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- John Bruton**, former Taoiseach (Prime Minister) of Ireland, Dublin; former European Union Ambassador & Head, Delegation of the European Commission to the United States
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- Luis de Carlos**, Managing Partner, Uría Menéndez Abogados, Madrid
- *Jaime Castellanos**, Chairman, Lazard Spain; Chairman, Willis TowersWatson Iberia, Madrid
- Gianluigi Castelli**, Chairman, Ferrovie dello Stato Italiane (Italian State Railways), Rome

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Patrick Combes, Chairman and Chief Executive Officer, Compagnie Financière Tradition and Viel & Cie., Paris

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Caroline Daniel, Partner, Brunswick Group; former Editor, *FT Weekend*, *Financial Times*, London

Yves-Louis Darricarrère, Senior Advisor, Lazard Frères Bank; Senior Lecturer in Energy Geopolitics, Institut d'Etudes Politiques de Paris; former Member of the Executive Committee of Total and former CEO of Total Upstream, Total Exploration and Production and Total Gas and Power, Paris

Marta Dassù, Senior Director of European Affairs, The Aspen Institute; Editor-in-Chief, *Aspenia*, Aspen Institute Italia; former Vice Minister for Foreign Affairs, Rome

Sol Daurella, Chair, Coca-Cola European Partners, Madrid

Michel David-Weill, former Chairman, Lazard LLC, worldwide; Chairman of the Supervisory Board, Eurazeo, Paris

Thierry Déau, Founding Partner, Chief Executive Officer, Meridiam Infrastructure, Paris

Marie-Ange Debon, Group Suez Senior Executive Vice President in charge of France, Italy and Central Europe, Paris

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Vladimír Dlouhý, President of the Czech Chamber of Commerce; International Advisor, Goldman Sachs; former Czechoslovak Minister of Economy; former Czech Minister of Industry & Trade, Prague

Rolf Dörig, Chairman, Swiss Life; Chairman, Adecco Group, Zurich

Ivana Dragičević, Executive Producer, International News at N1 Television, CNN affiliate for Adria Region, Zagreb

Aleksandra Drecun, Director of Intersection – Center for Science and Innovation, Belgrade; President, Harvard Club of Serbia; Co-Chair of the Woman's Government of Serbia

Karsten Dybvad, Chairman, Danske Bank, Copenhagen; former Director General and Chief Executive Officer, Confederation of Danish Industry

Trine Eilertsen, Political Editor, *Aftenposten*, Oslo

Guy Elliott, Deputy Chairman, SAB Miller plc; non executive director, Royal Dutch Shell plc; former Chief Financial Officer, Rio Tinto, London

Manuel Falcó, Global Co-Head of Banking, Capital Markets and Advisory, Citi, London

Franz Fischler, President, European Forum, Alpbach, Vienna; former Member of the European Commission (Agriculture)

Jürgen Fitschen, Senior Advisor – former Chief Executive Officer, Deutsche Bank AG, Frankfurt-am-Main; former President, Association of German Banks (BDB), Berlin; Chairman of the Supervisory Board, Ceconomy AG

Mark FitzPatrick, Chief Financial Officer, Prudential, London

Seamus FitzPatrick, Co-Founder, Chief Executive Officer and Managing Partner, CapVest Associates, London and Dublin

Klaus-Dieter Frankenberger, Foreign Editor, *Frankfurter Allgemeine Zeitung*, Frankfurt-am-Main

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Uwe Fröhlich, Co-Chief Executive Officer, DZ Bank, Frankfurt am Main

***Michael Fuchs**, former Member of the German Bundestag, Berlin; former Deputy Chairman of the CDU/CSU Parliamentary Group; former President, National Federation of German Wholesale & Foreign Trade

Sigmar Gabriel, former Member of the German Bundestag; Chairman, Atlantik-Brücke; former Foreign Minister of Germany, Berlin

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Brian Gilvary, Group Chief Financial Officer, British Petroleum plc, London

Sinead Gorman, Executive Vice President Finance Integrated Gas & New Energies, Shell International Exploration and Production, The Hague

Patrizia Grieco, Chairman, Enel, Rome

Vittorio Grilli, Chairman of Italy and Chairman of the Corporate & Investment Bank, EMEA at J.P. Morgan, London; former Minister of Finance of Italy

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Christian Gut, Chief Executive Officer, Prosegur, Madrid

Håkon Haugli, Chief Executive Officer, Innovation Norway; former Member of the Norwegian Parliament, Oslo

***Beat Hess**, Chairman of the Board, LafargeHolcim, Zürich

***Nigel Higgins**, Chairman, Barclays plc, London

Alexandra de Hoop Scheffer, Senior Transatlantic Fellow and Director of The German Marshall Fund's Paris Office; Head GMF Transatlantic Security Task Force

Jaap de Hoop Scheffer, former Secretary General of NATO and Dutch Minister of Foreign Affairs, The Hague

***Satu Huber**, Chief Executive Officer, Elo Mutual Pension Insurance Company, Helsinki

Vivian Hunt, Managing Partner, McKinsey & Company, London

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***Mugur Isarescu**, Governor, National Bank of Romania, Bucharest; former Prime Minister

Wolfgang Ischinger, Chairman, Munich Security Conference; Senior Professor for Security Policy and Diplomatic Practice, Hertie School of Governance, Berlin; former German Ambassador to US and UK, former German Deputy Foreign Minister

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Lady Barbara Judge, Chairman, Astana Financial Services Authority; Chairman, Cifas, the UK fraud prevention agency, former Chairman, UK Pension Protection Fund, London; former Chairman, UKAEA (United Kingdom Atomic Energy Authority); former US Securities Exchange Commissioner

Rastislav Káčer, Chairman, Globsec; former Ambassador of Slovakia to the United States

Sylvie Kauffmann, Editorial Director and Foreign Affairs columnist, *Le Monde*, Paris; contributing writer, the *New York Times*

Piia-Noora Kauppi, Chief Executive Officer, Finance Finland, Helsinki

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Klaas Knot, President, Dutch Central Bank, Amsterdam

***Jovan Kovačić**, President, East West Bridge; Chief Executive Officer, GCA Global Communications Associates Ltd; CEO of Henderson Asset Protection, Serbia; former Advisor to the Serbian Government, Belgrade

Árpád Kovács, Chairman, Fiscal Council of Hungary; Professor, Szeged University; former President, State Audit Office of Hungary, Budapest

Gábor Kovács, Chairman and Chief Executive Officer, Bankar Holding; Founder, KOGART (Kovács Gábor Art Foundation), Budapest

Jerzy Koźmiński, President and Chief Executive Officer, Polish-American Freedom Foundation; former Ambassador to the United States; former First Deputy Minister of Foreign Affairs, Warsaw

Idar Kreutzer, Chief Executive Officer, Finance Norway, Oslo

***Ulysses Kyriacopoulos**, Member of the Board and former Chairman, Imerys Industrial Minerals Greece; former Chairman, Federation of Greek Industries, Athens

Francisco de Lacerda, Chairman Banco CTT, Lisbon; NED Endesa, Madrid; Former CEO, CTT (Portugal Post), Lisbon

Count Alexander Lambsdorff, Member of the German Bundestag and Deputy Chairman of the FDP Parliamentary Group, Berlin; former Member of the European Parliament

***Kurt Lauk**, former Member of the European Parliament (EPP Group-CDU); Chairman, Globe Capital Partners, Stuttgart; President, Economic Council of the CDU Party, Berlin; former Member of the Board, DaimlerChrysler, Stuttgart

***Eli Leenaars**, Vice-Chairman Wealth Management, UBS AG, Zurich, Switzerland; former Member of the Executive Board, ING Group NV and ING Bank NV, Amsterdam

***Jean Lemierre**, Chairman, BNP Paribas, Paris; former President of the European Bank for Reconstruction and Development (EBRD)

***Thomas Leysen**, Chairman, KBC Group; Chairman of the Board, Umicore, Brussels

***Bo Lidegaard**, Writer; Contributor and former Executive Editor-in-Chief, *Politiken*, Copenhagen

Tove Lifvendahl, Political Editor-in-Chief, *Svenska Dagbladet*, Stockholm

Joy Lo Dico, Columnist and Executive Editor, *The Evening Standard*, London

Peter Lukeš, Serial Entrepreneur and Investor; Chief Executive Officer and Chairman of the Supervisory Board, Ditec, Bratislava

***Franjo Luković**, former Chairman of the Management Board, Zagrebačka Banka - UniCredit Group, Zagreb

***Monica Maggioni**, Chief Executive Office, RaiCom, Rome

Cecilia Malmström, former European Commissioner for Trade, European Commission, Brussels

Hervé Mariton, former Member of the French National Assembly; former Minister for Overseas Territories, Paris

Victor Massiah, Chief Executive Officer, Ubi Banca, Bergamo

Giampiero Massolo, Chairman, Fincantieri, Rome; former Italian Ambassador

Lord Maude of Horsham, Member of the House of Lords; former Minister for Europe and Trade; FMA Partners; Senior Adviser Covington and Burling, London

Carlo Messina, Managing Director and Chief Executive Officer, Intesa Sanpaolo, Milan

Staffan de Mistura, former United Nations Special Envoy for Syria, Milan

Peter Mitterbauer, Honorary President, The Federation of Austrian Industry, Vienna; President and Chief Executive Officer, Miba, Laakirchen

Dominique Moïsi, Senior Counsellor, Institut Montaigne, Paris; Professor, King's College, London

Maurizio Molinari, Director, *La Stampa*, Turin

***Mario Monti**, Member of the Italian Senate; President, Bocconi University, Milan; former President of the Council of Ministers, Italy; former Member of the European Commission (Competition Policy and Internal Market); Honorary President, BRUEGEL, Brussels; Honorary European Chairman, Trilateral Commission

Klaus-Peter Müller, former Chairman of the Board, Commerzbank, Frankfurt-am-Main; former CEO, Commerzbank, Frankfurt-am-Main; former President, Association of German Banks (BDB), Berlin

Manuel Muñiz, Dean, Rafael del Pino Professor of Practice of Global Leadership, IE School of Global and Public Affairs, Madrid

Arkadiusz Muś, Founder and Chief Executive Officer, Press Glass; Vice President, Polish Business Roundtable, Warsaw

Claudia Nemat, Member of the Board of Management, Deutsche Telekom, Bonn

Ewald Nowotny, Governor of the Austrian National Bank; former Chief Executive Officer, BAWAG P.S.K., Vienna

Sean O’Driscoll, Director and Advisor, Glen Dimplex Group, Dublin

***Andrzej Olechowski**, Chairman, Supervisory Board, Bank Handlowy; Professor, Vistula University; former Minister of Foreign Affairs and of Finance, Warsaw

Lucas Papademos, Member and former President of the Academy of Athens and holder of the Chair in Economic Sciences; Honorary Governor of the Bank of Greece; Senior Fellow at the Center for Financial Studies, Goethe University, Frankfurt; former Prime Minister of Greece; former Vice-President of the European Central Bank, Athens

***Alexandra Papalexopoulou**, Group Strategic Planning Director, Titan Cement Company, Athens; European Deputy Chairman, Trilateral Commission

Claudia Parzani, Western Europe Managing Partner, Linklaters; Chairman, Allianz S.p.A., Milan

Stephen Peel, Founder, SMP Policy Innovation; former Senior Partner of TPG Capital, London and Hong Kong

Joachim Pfeiffer, Member of the German Bundestag and spokesperson for economic policy of the CDU/CSU party, Berlin

***Ursula Plassnik**, Ambassador of Austria to Switzerland; former Member of the Austrian Parliament; U.N. Special Envoy for International Women Issues; former Federal Minister for European and International Affairs, Vienna

Rosen Plevneliev, former President of the Republic of Bulgaria, Sofia

***Borja Prado**, Co-Founder of Peninsula Capital, Madrid, London; Director of the Board of Mediaset España, Madrid

Marc Puig, Chairman and CEO, Puig, Barcelona

Rasvan Radu, Chief Executive Officer, UniCredit Tiriac Bank, Bucharest

Maria Rankka, Executive Vice President, Business Development Takura, Stockholm

Olli Rehn, Chairman of the Board, Bank of Finland, Helsinki; former European Commissioner

Monika Ribar, Chairwoman, Swiss Federal Railways (SBB), Zurich

Jon Riberas, Chairman and CEO, Gonvarri Steel Industries, Madrid

Gianfelice Rocca, Chairman, Techint Group of Companies, Milan

Lars Rohde, Governor by Royal Appointment, Chairman of the Board of Governors, National Bank of Denmark, Copenhagen

Jean-Pierre Roth, Member of the Board of Directors of MKS (Switzerland); former Chairman of the Swiss National Bank, Geneva

Pietro Salini, Chief Executive Officer, Salini Impregilo, Milan

Ilkka Salonen, Chairman, East Office of Finnish Industries, Helsinki

Michael Schaefer, Chairman of the Board, BMW Foundation Herbert Quandt, Berlin; former German Ambassador to China

***Magnus Schöldtz**, Senior Advisor, Wallenberg Foundations AB; former Swedish Ambassador, Stockholm

Maurizio Sella, Chairman, Gruppo Banca Sella, Biella; former Chairman, Association of Italian Banks (A.B.I.), Rome

Tomasz Sielicki, Chairman, Sygnity, Warsaw

Slawomir Sikora, President and Chief Executive Officer, Bank Handlowy w Warszawie; Citi Country Officer, responsible for Citigroup’s operations in Poland, Warsaw

Miroslav Singer, former Governor, Czech National Bank, Prague

***Kristin Skogen Lund**, Chief Executive Officer, Schibsted Media Group; former Director General, Confederation of Norwegian Enterprise (NHO), Oslo

Anne Skovbro, CEO, CPH City & Port Development, Copenhagen

Harald Solberg, Chief Executive Officer, Norwegian Shipowners' Association; former State Secretary in the Ministry of Finance, Oslo

***Ivan Šramko**, Chairman of Council for Budget Responsibility; former Governor of the National Bank of Slovakia, Bratislava

Keir Starmer, Member of the British Parliament; Shadow Secretary of State for Exiting the European Union, London

István Stumpf, Justice, The Constitutional Court of Hungary; former Deputy Prime Minister, Budapest

***György Surányi**, Professor of Finance, Corvinus University, Budapest; former Regional Head of Central Eastern Europe, Intesa Sanpaolo Group; former Chairman, Central European International Bank (CIB); former President of the National Bank of Hungary

Emil Tedeschi, President and Chief Executive Officer, Atlantic Grupa, Zagreb

Andreas Treichl, Chairman and Chief Executive Officer, Erste Group Bank AG, Vienna

***Jean-Claude Trichet**, Chairman, Group of Thirty; Chairman, Bruegel, Brussels; Honorary Governor, Banque de France; former President of the European Central Bank; European Chairman, Trilateral Commission, Paris

Marco Tronchetti Provera, Executive Vice Chairman and Chief Executive Officer, Pirelli & C., Milan; Deputy Chairman, Confindustria, Rome; former Chairman, Telecom Italia

Liviu Tudor, Owner, Genesis Property; General Secretary of the Romanian Chapter, The Club of Rome, Bucharest

Baron Frans Van Daele, Honorary Chief of Staff, HM the King of Belgium, Brussels

Count Herman Van Rompuy, President of the European Council *emeritus*; former Prime Minister of Belgium; President, European Policy Centre, Brussels

***Raivo Vare**, Entrepreneur and Statesman serving on Supervisory Boards in Estonia; former Minister of State and former Minister of Transport and Communication, Tallinn

Zivorad Vasic, Vice President, Delta Holding, Belgrade; Regional Director, Intercontinental Hotels Group for Crowne Plaza Belgrade, InterContinental Ljubljana, Bucharest and Sofia

***George Vassiliou**, former Head of the Negotiating Team for the Accession of Cyprus to the European Union; former President of the Republic of Cyprus; former Member of Parliament and Leader of United Democrats, Nicosia

Jeroen van der Veer, Chairman of the Supervisory Boards, Koninklijke Philips N.V., Royal Boskalis Westminster N.V. and Technical University of Delft; Board member, Equinor; former Chief Executive Officer, Royal Dutch Shell; former Chairman of the Supervisory Board, ING Group, Amsterdam

Marco Veremis, Executive Chairman of the Board, Upstream SA, Athens

Christian Vollmann, Digital Entrepreneur (Nebenan.de) & Business Angel (ResearchGate, SumUp, Trivago, Airhelp); Board Member German Startups Association, Berlin

Jacob Wallenberg, Chairman, Investor AB; Vice Chairman, ABB Ltd, Ericsson AB; Board Member, Nasdaq Inc., Stockholm

Axel Weber, Chairman of the Board, UBS Group AG, Zürich; former President of the Deutsche Bundesbank

Heinrich Weiss, Chief Executive Officer, SMS Group, Düsseldorf; former Chairman, German-Russian Chamber of Commerce; former Chairman, German-Chinese Business Council; former Chairman, Economic Advisory Council of the CDU-Party

Hans Wijers, Deputy Chairman, Royal Dutch Shell; Chairman of the Supervisory Board, Heineken, Amsterdam; non-Executive Director, GlaxoSmithKline (GSK), London; former Chairman and Chief Executive Officer, Akzo Nobel; former Dutch Minister for Economic Affairs; former Senior Partner, BCG

Lord Willetts, Member of the House of Lords, London; Chairman, Resolution Foundation; former Minister for Universities and Science

Matthias Wissmann, President of the International Automobile Manufacturers' Association Organisation Internationale des Constructeurs d'Automobiles (OICA); Partner at the international law firm Wilmer Cutler Pickering Hale and Dorr, Berlin; former Member of the German Bundestag and former Federal Minister
Corien Wortmann-Kool, Chairman of the Board, ABP Pension Fund, Amsterdam; Member of the Supervisory Board AEGON NV; Vice President European People's Party and former Member of European Parliament and Vice Chair of EPP Parliamentary Group
Merja Ylä-Anttila, Chief Executive Officer, *Yleisradio Oy* (Finnish Broadcasting Company), Helsinki

GLOBAL MEMBERS

Fouad M. T. Alghanim, Chairman, Fouad Alghanim & Sons Group of Companies, Kuwait
Sheikh Humaid Bin Ali Bin Sultan Al-Maani, Diwan of the Ministry of Foreign Affairs of the Sultanate of Oman; former Ambassador to France and to India
Karim El Aynaoui, President, Policy Center for the New South; Dean, Faculty of Economics and Social Sciences of the Mohammed VI Polytechnic University, Morocco
Jacob A. Frenkel, Chairman, JPMorgan Chase International, JPMorgan Chase & Co., New York; Chairman of the Board of Trustees, The Group of Thirty (G30); former Governor, Bank of Israel
Mmusi Maimane, Leader of "Democratic Alliance" political party, South Africa
Fouad Makhzoumi, Chairman of Future Group; Executive Chairman and Chief Executive Officer of Future Pipe Industries, Lebanon
Güler Sabancı, Chairman, Hacı Ömer Sabancı Holding A.Ş., İstanbul
Igor Yurgens, Chairman of the Management Board of the Institute of Contemporary Development (INSOR), Moscow

DAVID ROCKEFELLER FELLOWS

Ahmed Abdirahman, Policy expert, Stockholm Chamber of Commerce & Founder and CEO, The Global Village Foundation, Sweden
Rebecca Adler-Nissen, Professor, Institute of Political Science, University of Copenhagen; Director of Diploface
Diego del Alcázar, Executive Vice Chairman, IE Business School & IE University, Madrid
Mark Boris Andriijanič, Head of Public Policy, Central & Eastern Europe, Uber
Alexia Bertrand, Member of the Parliament of the Brussels-Capital Region – party leader within the Parliament; Member of Parliament of the French Community; former Chief of Staff to Deputy Prime Minister of Belgium, Brussels
***Edoardo Campanella**, Eurozone Economist, UniCredit Bank, Milan (*DRF Representative*)
Thomas Dermine, Head of Delivery Unit for Economic Transition, Charleroi, Belgium
Oliver Dlouhy, Co-founder & CEO, Kiwi.com, Czech Republic
Marta Guzzafame, Principal, Boston Consulting Group, Madrid
Silvia Merler, Head of Research – Algebris Policy & Research Forum, Italy
Christian Nordholtz, Lawyer and equity partner, KPMG Law; Shareholder, KPMG AG, Hanover
Claudia Olsson, Founder and Chairman, Stellar Capacity, Stockholm
Jacobo Roa-Vicens, Vice President of Systematic Macro Trading Quantitative Research, JP Morgan Chase & Co. Centre for Computational Statistics and Machine Learning, University College London
Zita Schellekens, Social entrepreneur, key note speaker and advisor on purpose & impact leadership, Amsterdam
Ludovic Subran, Head of Macroeconomic Research, Allianz and Euler Hermes, Paris
Levent Tuzun, Principal Economist at the European Bank for Reconstruction and Development

(EBRD), Turkey

Matteo Villa, Research Fellow, the Italian Institute for International Political Studies (ISPI), Milan

FORMER MEMBERS IN PUBLIC SERVICE

Anna Ekström, Minister for Education in Sweden, Stockholm

Kolinda Grabar Kitarović, President of the Republic of Croatia, Zagreb

Elsbeth Tronstad, State Secretary, Ministry of Foreign Affairs, Norway

Margrethe Vestager, Member of the European Commission (Competition), Brussels