



THE TRILATERAL COMMISSION

APRIL 2018

**Executive Committee*

JEAN-CLAUDE TRICHET
European Chairman

MEGHAN O'SULLIVAN
North American Chairman

YASUCHIKA HASEGAWA
Asia Pacific Chairman

**ALEXANDRA
PAPALEXOPOULOU**
European
Deputy Chairman

JAIME SERRA
North American
Deputy Chairman

HONG SEOK-HYUN
Asia Pacific
Deputy Chairman

MICHAEL FUCHS
European
Deputy Chairman

JOHN MANLEY
North American
Deputy Chairman

BARRY DESKER
Asia Pacific
Deputy Chairman

IN MEMORIAM

DAVID ROCKEFELLER
Founder
PETER SUTHERLAND
Honorary European Chairman

GEORGES BERTHOIN
European
Honorary Chairman

MARIO MONTI
European
Honorary Chairman

Paul Volcker
North American
Honorary Chairman

CHARLES RATTE
Acting European Director

MICHAEL J. O'NEIL
North American Director

HIDEKO KATSUMATA
Asia Pacific Director

NORTH AMERICAN GROUP

Madeleine K. Albright, Chair, Albright Stonebridge Group, Washington; former U.S Secretary of State
Bertrand-Marc Allen, President, Boeing International, Arlington

Graham Allison, Director, Belfer Center for Science and International Affairs, and Douglas Dillon Professor of Government, John F. Kennedy School of Government, Harvard University, Cambridge; former Dean, John F. Kennedy School of Government; former Special Advisor to the Secretary of Defense and former Assistant Secretary of Defense

Dominic Barton, Worldwide Managing Director, McKinsey & Company, London

C. Fred Bergsten, Senior Fellow and Director Emeritus, Peterson Institute for International Economics, Washington; former U.S. Assistant Secretary of the Treasury for International Affairs and Assistant for International Economic Affairs, National Security Council

***Catherine Bertini**, Professor, Public Administration and International Affairs, Maxwell School of Citizenship and Public Affairs, Syracuse University; Distinguished Fellow, The Chicago Council on Global Affairs

Adm. Dennis B. Blair (ret.), Chairman, Sasakawa Peace Foundation, Washington; former U.S. Director of National Intelligence; former Commander in Chief, U.S. Pacific Command

Herminio Blanco Mendoza, Chairman, IQOM, Mexico City; former Mexican Secretary of Commerce and Industrial Development; former Chief NAFTA Negotiator

Michael Bloomberg, Founder and CEO, Bloomberg LP, New York; former Mayor of New York City

Esther Brimmer, Executive Director and CEO, NAFSA, Association for International Educators, Washington

Gord Brown, Member of Parliament, House of Commons, Ottawa

Harold Brown, Counselor and Trustee, Center for Strategic and International Studies, Washington; former General Partner, Warburg Pincus & Company; former U.S. Secretary of Defense

R. Nicholas Burns, Professor of the Practice of Diplomacy and International Politics and Member of the Board, Belfer Center for Science and International Affairs, John F. Kennedy School of Government, Harvard University, Cambridge; former U.S. Under Secretary of State for Political Affairs

Kurt M. Campbell, Chairman and Chief Executive, The Asia Group, Washington; Member of the Board, Center for a New American Security; former Assistant U.S. Secretary for East Asian and Pacific Affairs

Jean Charest, Former Premier of Québec; former Deputy Prime Minister of Canada, Montréal

Michael Chertoff, Chairman and Co-Founder, The Chertoff Group; former Secretary of Homeland Security; Former Judge, U.S. Circuit Court of Appeals for the Third Circuit; Former Assistant Attorney General, Criminal Division, Department of Justice, Washington

Raymond Chrétien, Partner and Strategic Advisor, Fasken Martineau DuMoulin LLP, Montreal, QC; Chairman of the Board of Directors of the Montréal Council on Foreign Relations (MCFR); former Associate Under Secretary of State of External Affairs; former Ambassador to the Congo, Belgium, Mexico, the United States, and France

William T. Coleman III, CEO and Senior Managing Director, Veritas, Mountain View

Timothy Collins, CEO and Senior Managing Director, Ripplewood Holdings, Inc., New York

Richard N. Cooper, Maurits C. Boas Professor of International Economics, Harvard University, Cambridge; former Chairman, National Intelligence Council; former U.S. Under Secretary of State for Economic Affairs

Heidi Crebo-Rediker, CEO, International Capital Strategies, Washington; former Chief Economist, State Department

Lee Cullum, Contributing Columnist, *Dallas Morning News*; Radio and Television Commentator, Dallas

Luis de la Calle, Managing Director and Founding Partner, De la Calle, Madrazo, Mancera, S.C. (CMM), Mexico City; former Undersecretary for International Trade Negotiations

Arthur D. DeFehr, CEO, Palliser Furniture Holdings Ltd., Winnipeg

André Desmarais, President and Co-Chief Executive Officer, Power Corporation of Canada, Montréal; Deputy Chairman, Power Financial Corporation

John M. Deutch, Institute Professor emeritus, Massachusetts Institute of Technology, Cambridge; former Director of Central Intelligence; former U.S. Deputy Secretary of Defense and Undersecretary of Energy

Paula J. Dobriansky, Senior Fellow, Belfer Center for Science and International Affairs, John F. Kennedy School of Government, Harvard University, Cambridge; Vice Chair, National Executive Committee, U.S. Water Partnership; former U.S. Under Secretary of State for Global Affairs

Wendy Dobson, Professor and Co-Director, Institute for International Business, Rotman School of Management, University of Toronto, Toronto; former Canadian Associate Deputy Minister of Finance

Gary Doer, former Canadian Ambassador to the United States, Winnipeg

Thomas Donilon, Partner and Vice Chair, O'Melveny & Myers LLP, Washington; Non-resident Senior Fellow, Belfer Center for Science and International Affairs, Harvard University; former U.S. National Security Advisor

***Kenneth M. Duberstein**, Chairman and Chief Executive Officer, The Duberstein Group, Washington; former Chief of Staff to President Ronald Reagan

Douglas Elmendorf, Dean, John F. Kennedy School of Government, Harvard University, Cambridge

Clark K. Ervin, Partner, Squire Patton Boggs LLP, Washington; Director, Homeland Security Program, The Aspen Institute

Richard Falkenrath, Chief Security Officer, Bridgewater Associates, Westport

Dawn Farrell, President and CEO, TransAlta Corporation, Calgary

Diana Farrell, Chief Executive Officer and President, JPMorgan Chase Institute, Washington; former Deputy Director, National Economic Council, and Deputy Assistant to the President for Economic Policy

Martin S. Feldstein, George F. Baker Professor of Economics, Harvard University, Cambridge; President Emeritus, National Bureau of Economic Research; former Chairman, Council of Economic Advisors

Julio Frenk, President, University of Miami, Miami

Linda Frum, Member, Senate of Canada, Ottawa

Juan Gallardo, Chairman of the Board, Grupo Embotelladoras Unidas, SA de CV, Mexico City

***David R. Gergen**, Professor of Public Service and Director of the Center for Public Leadership, John F. Kennedy School of Government, Harvard University, Cambridge; CNN Senior Political Analyst

Gordon Giffin, Partner, Dentons US LLP, Atlanta; former U.S. Ambassador to Canada

Donald Gogel, President and Chief Executive Officer, Clayton Dubilier and Rice, Inc., New York

Austan Goolsbee, Professor of Economics, Booth School of Business, University of Chicago; former Chairman, Council of Economic Advisers

Jamie S. Gorelick, Partner, WilmerHale, Washington; former Deputy Attorney General; former General Counsel, Department of Defense

Bill Graham Chancellor, Trinity College, University of Toronto; former Member, House of Commons; former Minister of Foreign Affairs and former Minister of Defense, Ottawa

Richard N. Haass, President, Council on Foreign Relations, New York; former Director, Policy Planning, U. S. Department of State; former Director of Foreign Policy Studies, The Brookings Institution

John J. Hamre, President and Chief Executive Officer, Center for Strategic and International Studies, Washington; former U.S. Deputy Secretary of Defense and Under Secretary of Defense (Comptroller)

Peter Harder, Member, Senate of Canada, Ottawa

***Jane Harman**, Director, President, and CEO, Woodrow Wilson International Center for Scholars, Washington; former Member, U.S. House of Representatives

Linda Hasenfratz, President and CEO, Linamar Corporation, Ontario

Carlos Heredia, Associate Professor, Department of International Studies, Center for Research and Teaching in Economics (CIDE), Mexico City; Coordinator, Program for the Study of the United States, CIDE

John B. Hess, Chairman of the Board and CEO, Hess Corporation, New York

***Carla A. Hills**, Chairman and Chief Executive Officer, Hills & Company, Washington; former U.S. Trade Representative; former U.S. Secretary of Housing and Urban Development

***Karen Elliott House**, writer, Princeton, NJ; Senior Fellow, Belfer Center for Science and International Affairs, John F. Kennedy School of Government, Harvard University; former Senior Vice President, Dow Jones & Company, and Publisher, *The Wall Street Journal*

Joseph K. Hurd, III, Director, Emerging Business, Facebook, Menlo Park

David Ignatius, Columnist, The Washington Post, Washington

Merit E. Janow, Dean of the Faculty and Professor of Practice, International Economic Law and International Affairs, Columbia University's School of International and Public Affairs (SIPA), New York; former Member, Appellate Body from North America, World Trade Organization

Reuben Jeffrey, Chief Executive Officer, Rockefeller Financial, New York

Lewis Kaden, Chairman, Markle Foundation Board of Directors; Former Vice Chairman, Citigroup, New York

Juliette Kayyem, Lecturer in Public Policy, John F. Kennedy School of Government, Harvard University, Cambridge; Former Columnist, Boston Globe

Timothy Keating, Senior Vice President, Government Operations, The Boeing Company, Arlington

Colin Kenny, Member, Senate of Canada, Ottawa; former Special Assistant, Director of Operations, and Assistant Principal Secretary, to the Rt. Hon. P. E. Trudeau; Member, Special Senate Committee on Terrorism and Security, Special Joint Committee on Canadian Defence Policy; former Chair of Senate Standing Committee on National Security and Defence

Robert M. Kimmitt, Senior International Counsel, WilmerHale, Washington; former U.S. Deputy Secretary of the Treasury; former U.S. Under Secretary of State for Political Affairs; former U.S. Ambassador to Germany

Henry A. Kissinger, Chairman, Kissinger Associates, Inc., New York; former U.S. Secretary of State; former Assistant to the President for National Security Affairs; Lifetime Trustee, Trilateral Commission

Nicholas Kristof, Columnist, The New York Times, Scarsdale

Fred Langhammer, Chairman, Global Affairs, The Estée Lauder Companies, Inc., New York

Hélène Laverdière, Member of Parliament, House of Commons, Ottawa

***Monique Leroux**, Chair of the Board of Investissement, Québec

Marne Levine, Chief Operating Officer, Instagram, Menlo Park

Santiago Levy, Vice President for Sectors and Knowledge, Inter-American Development Bank, Washington

David Lipton, First Deputy Managing Director, International Monetary Fund, Washington

Winston Lord, Chairman Emeritus and former Co-Chairman of the Board, International Rescue Committee, New York; former President, Council on Foreign Relations; former U.S. Assistant Secretary of State for East Asian and Pacific Affairs; former U.S. Ambassador to China

Linda Koch Lorimer, CEO, Abundantior; former Vice President for Global & Strategic Initiatives, Yale University

***John Manley**, President and Chief Executive Officer, The Business Council of Canada, Ottawa; former Deputy Prime Minister and Minister of Finance; Deputy Chairman, North American Trilateral Commission

Judith A. McHale, President and Chief Executive Officer, Cane Investments, LLC, Hastings on Hudson; former U.S. Under Secretary of State for Public Diplomacy and Public Affairs; former President and Chief Executive Officer, Discovery Communications

Thomas F. McLarty, III, President, McLarty Associates, Washington; former Chief of Staff to President Clinton

Lourdes Melgar, Energy Scholar, MIT Center for International Studies, Mexico City

Jami Miscik, President and Vice Chairman, Kissinger Associates, Inc., New York; former Deputy Director for Intelligence, Central Intelligence Agency

Andrea Mitchell, Chief Foreign Affairs Correspondent, NBC News, Washington

Adm. Michael Mullen (Ret.), CEO, MGM Consulting, Annapolis; former Chairman of the Joint Chiefs of Staff

Heather Munroe-Blum, Chair of the Board, Canada Pension Investment Fund; Principal Emerita and Professor, Faculty of Medicine, McGill University, Toronto

Lori Esposito Murray, Distinguished Chair for National Security, U.S. Naval Academy; former President & Chief Executive Officer, World Affairs Councils of America; former Special Advisor to the President on the Chemical Weapons Convention; former Assistant Director, U.S. Arms Control & Disarmament Agency

John D. Negroponte, Vice Chairman, McLarty Associates, Washington; former Deputy Secretary of State; former Director of National Intelligence; former Ambassador to the United Nations, Honduras, Mexico, the Philippines and Iraq

***Joseph S. Nye, Jr.**, University Distinguished Service Professor and former Dean, John F. Kennedy School of Government, Harvard University, Cambridge; former Chair, National Intelligence Council; former U.S. Assistant Secretary of Defense for International Security Affairs; North American Chairman, Trilateral Commission

Seamus O'Reagan, Member of Parliament, Ottawa

Peter R. Orszag, Vice Chairman of Investment Banking and Managing Director, Lazard Freres & Co. LLC, New York

***Meghan L. O'Sullivan**, Evron and Jeane Kirkpatrick Professor of the Practice of International Affairs, John F. Kennedy School of Government, Harvard University, Cambridge; former Special Assistant to President and Deputy National Security Advisor for Iraq and Afghanistan

Thomas R. Pickering, Vice Chair, Hills & Company, Washington; former Under Secretary of State for Political Affairs; former U.S. Ambassador to the Russian Federation, India, Israel, El Salvador, Nigeria, Jordan, and the United Nations; former Senior Vice President, International Relations, Boeing Company

John A. Quelch, Vice Provost for Education and Dean, School of Business Administration, University of Miami, Miami

Carmen Reinhart, Minos A. Zombanakis Professor of the International Financial System, John F. Kennedy School of Government, Harvard University, Cambridge; former Dennis Weatherstone Senior Fellow, Peterson Institute for International Economics

John Risley, Chairman and President, Clearwater, Bedford

Cecilia Rouse, Dean, Woodrow Willson School of Public and International Affairs, Princeton University, Princeton

Andrés Rozental, former Mexican Deputy Foreign Minister; Nonresident Senior Fellow, Foreign Policy, Latin America Initiative, Brookings Institution, Mexico City

David M. Rubenstein, Co-founder and Managing Director, The Carlyle Group, Washington

***Luis Rubio**, President, Mexican Council on Foreign Relations; Chairman, Center for Research Development (CIDAC), Mexico City

Indira Samarasekera, Senior Advisor, Bennett Jones LLP, Vancouver

David Sanger, Chief Washington Correspondent, *The New York Times*, Adjunct Lecturer in Public Policy, Harvard University, Cambridge

Eric Schmidt, Executive Chairman, Alphabet, Inc., Mountain View

Susan Schwab, Professor, Maryland School of Public Policy, University of Maryland, College Park; former U.S. Trade Representative

Gerald Seib, Executive Washington Editor, The Wall Street Journal, Washington

***Jaime Serra**, Chairman, SAI Law and Economics; Founder, Aklara, the Arbitration Center of Mexico, and the NAFTA Fund of Mexico, Mexico City; Deputy Chairman, North American Trilateral Commission

Rajiv Shah, President, Rockefeller Foundation; Distinguished Fellow in Residence, Edward A. Walsh School of Foreign Service, Georgetown University, Washington; former Administrator, U.S. Agency for International Development

Wendy Sherman, Senior Advisor, Albright Stonebridge Group; Resident Fellow, Harvard Kennedy School Institute of Politics; former Under Secretary of State for Political Affairs

Jeffrey Simpson, Senior Fellow, Graduate School of Public and International Affairs, University of Ottawa; former National Affairs Columnist, *The Globe and Mail*, Senior Fellow, University of Ottawa, Ottawa

Anne-Marie Slaughter, President and CEO, New America, Bert G. Kerstetter '66 University Professor of Politics and International Affairs, Woodrow Wilson School of Public and International Affairs, Princeton University, Princeton; former Director, Policy Planning, U. S. Department of State

Olympia Snowe, Former U.S. Senator; Senior Fellow, Bipartisan Policy Center, Portland

Cecilia Soto Gonzalez, Federal Congresswoman, Mexico City

Nancy Southern, President and Chief Executive Officer, ATCO Ltd. and Canadian Utilities Limited, Calgary

James Stavridis, Dean, The Fletcher School of Law and Diplomacy, Tufts University; Admiral, U.S. Navy (Retired)

***James B. Steinberg**, Maxwell School, and University Professor of Social Science, International Affairs and Law, Syracuse University, Syracuse; former Deputy Secretary of State, former Deputy National Security Advisor

Lawrence H. Summers, Charles W. Eliot University Professor, John F. Kennedy School of Government, and former President, Harvard University, Cambridge; former Director, National Economic Council; former Secretary of the Treasury

Strobe Talbott, President, The Brookings Institution, Washington; former U.S. Deputy Secretary of State

Carole Taylor, Chancellor Emeritus, Simon Fraser University, Vancouver; former Minister of Finance, British Columbia; former Chair, CBC/Radio-Canada; former Chair, Canada Ports; public affairs broadcaster

Luis Téllez Kuenzler, Special Advisor, KKR; President, NTT Everis; former Chairman of the Board, Mexican Stock Exchange, Mexico City; former Secretary of Communications and Transportation of Mexico

G. Richard Thoman, Managing Partner, Corporate Perspectives, New York; Adjunct Professor of International Business, Columbia University; Professor of Practice in International Business, the Fletcher School, Tufts University; former President and Chief Executive Officer, Xerox Corporation; former Senior Vice President and Chief Financial Officer, IBM Corporation

Frances Townsend, Senior Vice President, Worldwide Government, Legal and Business Affairs, MacAndrews & Forbes Inc., New York; former Assistant to the President for Homeland Security

Melanne Verveer, Executive Director, *Georgetown Institute for Women, Peace and Security*, Georgetown University, Washington

Guillermo F. Vogel, Director and Vice President of the Board, Tenaris, Mexico City

***Paul A. Volcker**, former Chairman, President's Economic Recovery Advisory Board; former Chairman, Wolfensohn & Co., Inc., New York; Frederick H. Schultz Professor Emeritus, International Economic Policy, Princeton University; former Chairman, Board of Governors, U.S. Federal Reserve System; Honorary North American Chairman and former North American Chairman, Trilateral Commission

Michael H. Wilson, Chairman, Barclays Capital Canada, Inc., Toronto; former Ambassador of Canada to the United States; former Chairman, UBS Canada

John D. Wren, President and Chief Executive Officer, Omnicom Group, Inc., New York

Robert Zoellick, Chairman, AllianceBernstein, New York; former President, The World Bank

Mortimer B. Zuckerman, Chairman and Editor-in-Chief, U.S. News & World Report, and Publisher, New York Daily News, New York; Co-Founder, Chairman of the Board, and Chief Executive Officer, Boston Properties Inc.

DAVID ROCKEFELLER FELLOWS

Javier Arroyo, Chief Operations Officer, Farmacias Guadalajara, Guadalajara
Alesha Black, Director, Global Food & Agriculture Program, Chicago Council on Global Affairs, Chicago
David Borcsok, Fund Manager, RBC Generator Fund, Toronto
Jessica Brandt, Fellow, Institutional Initiatives, Brookings Institution, Washington
Matan Chorev, Chief of Staff, Carnegie Endowment for International Peace, Washington
Matthew Devlin, Global Lead for International Relations, Uber Technologies, New York
Gabriella Enrigue, Founder, Prospera, Guadalajara
Mohammad Keyhani, Assistant Professor, Entrepreneurship and Innovation Strategy and Global Management, Haskayne School of Business, University of Calgary, Alberta
Andrew Klaber, Partner, Paulson & Company, New York
Jessica Ji Eun Lee, Director, Policy and Advocacy, Council of Korean Americans, Washington
Julia Fan Li, Senior Vice-President & Head of UK Seven Bridges Genomics, London
Juan Pablo Zorrilla, Co-Founder, Co-CEO, Resolves, Mexico
Mira Rapp-Hooper, Senior Fellow, Center for a New American Security, Washington
Loren DeJonge Schulman, Deputy Director of Studies and the Leon E. Panetta Senior Fellow, Center for a New American Security, Washington
Andrew Sweet, Associate Partner, Dalberg Global Development Advisors, Johannesburg
Matthew Thomas, Founder and Chief Executive Officer, Paddle, Toronto
Samantha Vinograd, Public Policy Lead, Stripe, San Francisco
Joshua W. Walker, Founding Dean, APCO Institute, APCO Worldwide, Washington
Ali Wyne, Policy analyst, RAND Corporation, Washington

Former Members in Public Service

Lael Brainard, Member, U.S. Federal Reserve's Board of Governors, Washington
Scott Brison, President of the Treasury Board, government of Canada
Stanley Fischer, Vice Chairman, Federal Reserve Board of Governors, New York
Kristin J. Forbes, Member, Monetary Policy Committee, Bank of England
John Huntsman, U.S. Ambassador to Russia
Ken Juster, U.S. Ambassador to India